

Discussion notes on the paper

The Manipulation of Basel Risk Weights

Andrea Resti

FIN – Bocconi

BSG – European Banking Authority



Why I liked the paper

- Addresses a hugely-relevant issue in supervisory design
 - “Have internal-ratings based capital ratios backfired?”
- Provides sound empirical evidence
 - 115 banks, 21 OECD countries, up to 4 years
 - Robust, fine-grained analysis of several hypotheses
- Turns empirical findings into clear policy implications

Key findings / 1

- Banks moving to IRB save capital
 - This is an expected result, as the choice to move to IRB is taken on a voluntary basis
 - Why should a bank move to IRB if it expects its RWAs to increase?
 - IRB movers are those better equipped to reap a capital discount (as confirmed by Table 11 in the paper)
- Capital savings are stronger for low-capital banks
 - the put option value of limited liability is higher, so bankers have a stronger incentive to take more risk
 - default risk makes them harder to sanction on an ex post basis
- ...hence banks may have been cheating on RWAs to save capital

Low capital banks want lower RWAs. Does that mean cheating?

- There is more than the (Blum, 2008) story (put option).
- Low-capital banks are closer to capital constraints.
Hitting the 8% Basel floor would force them to
 - Dispose assets, including profitable ones
 - Raise new equity capital from investors
 - Incumbent shareholders would get diluted in their property and control rights
 - Seek support from the government or from a stronger institution
 - Top managers would face high reputational costs or simply lose their jobs.
- Hence, they have a stronger incentive to extract value from the shift to internal ratings, but...
 - ...this could be achieved in legitimate (although expensive) ways, e.g. by extending IRB to more portfolios or legal entities

Key findings / 2

supervisory scrutiny

- «More supervisory scrutiny reduces risk weight manipulation» (Tables 8 and 9):
 - Little or no drop in the average RW upon IRB implementation when the external auditors are stronger
 - But can auditors really discipline banks when it comes to internal ratings? Do they have the required skills and legal mandate?
 - The drop in the RW increases with the number of supervised IRB banks in a given country
 - Why are large and small banks equally weighted?
 - Why not standardise this by a measure of banking system size (or regulatory headcount)?

Are *supervisors* cheating?

- In the paper banks may choose to cheat on RWAs and supervisors simply do not (cannot?) stop them
- What if instead *some* supervisors were *choosing* to keep a soft stance when validating IRB systems?
 - Are there country-specific patterns in the post-IRB drop in RW?
 - Are some authorities more strongly lobbied by banks (TA/GDP ratio)?
 - Have IRB been used as a way to prop up capital in the aftermath of the crisis (“crisis FE”), improving capital ratios while avoiding further costs to the taxpayer (Debt/GDP) and keeping credit flowing to the real economy?
 - Are multinational lenders better supervised because of the checks and balances among national authorities?
 - What happens after first-time IRB implementation: are supervisors captured, so that they cannot distance themselves from the validated systems when flaws become apparent over time...?
- ...before we get back to simpler rules (“less is more”), make sure that this is not just a matter of implementation

Minor suggestions (don't worry, I'll just skip them...)

- According to the EBA's methodology, "Global charge" should be "RWA + 12.5xEL", not "RWA+EL": check that this is only a typo
 - Low-capital banks may have higher provisions on impaired loans, so this might change the results
- Short term rates are used as a covariate to account for the opportunity cost of debt. Should they?
 - The target return requested by shareholders usually equates the cost of debt plus a premium, so the cost of debt may not make a difference in terms of opportunity costs
 - How about the tax rate (debt is a tax shield)?
- Clarify how roll-out plans are dealt with (when banks roll out IRB in different years for different portfolios)
- Use Pillar 3 data to get a better insight of loan sub-portfolios than allowed by Bankscope data in Table 4
- Plain leverage is seen as the strike price affecting a put option's vega, hence the incentive to use IRB to increase (hidden) risk
 - Why not test also the other determinants of the vega (e.g. the pre-IRB level of RWA/TA as a proxy for sigma)?
- Condition the estimate of the "IRB gain" on the credit cycle: while it could be legitimate in a benign phase, it looks hardly suspicious in a downturn

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